

# America's Secret Establishment

An Introduction to the  
**ORDER OF SKULL & BONES**

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## Preface

The operational history of The Order can only be understood within a framework of the **Hegelian dialectic** process. Quite simply this is the notion that **conflict creates history**.

From this axiom it follows that **controlled** conflict can **create** a predetermined history. For example: When the Trilateral Commission discusses "managed conflict", as it does extensively in its literature, the Commission implies the managed use of conflict for long run predetermined ends — not for the mere random exercise of manipulative control to solve a problem.

The dialectic takes this Trilateral "managed conflict" process one step further. In Hegelian terms, an existing force (the thesis) generates a counterforce (the antithesis). Conflict between the two forces results in the forming of a synthesis. Then the process starts all over again: **Thesis vs. antithesis results in synthesis.**

The synthesis sought by the Establishment is called the New World Order. Without controlled conflict this New World Order will not come about. Random individual actions of persons in society would not lead to this synthesis, it's artificial, therefore it has to be created. And this is being done with the calculated, managed, use of conflict. And all the while this synthesis is being sought, there is no profit in playing the involved parties against one another. This explains why the International bankers backed the Nazis, the Soviet Union, North Korea, North Vietnam, ad nauseum, against the United States. The "conflict" built profits while pushing the world ever closer to **One World Government**. The process continues today.

We apologize for the poor quality of some documents included in this volume. These are the best copies in existence today. In fact, it is a miracle they survived at all . . . For example, letters between Patriarch Amos Pinchot (Club D. 95) and Patriarch William Kent (Club D. 85) would almost certainly have been destroyed if a New York State Commission had not seized the documents as part of an investigation into subversion in the United States.

However, even where contents cannot be clearly identified, the very existence of even a fragmentary text proves a vital point: There is a joint calculated effort among Patriarchs to bring about a specific objective. Furthermore, the diverse conflicting nature of these efforts, commented upon even in letters between Patriarchs, can only be explained in the terms of the Hegelian dialectic.

In brief, the existence of these documents is just as important as the nature of the contents. It demonstrates joint planned actions, ergo: A Conspiracy!

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# Memorandum Number One: Created Conflict And The Dialectic Process

## I. INTRODUCTION

The first volume of this series (*Introduction To The Order* described in broad terms the nature and objectives of The Order).

Our first hypothesis, that the U.S. was ruled by an elite, secret society, was supported by documentary evidence: such a secret society **does** exist, its membership is concealed, and disclosure of membership is not a voluntary effort. Further, since publication of the first volume, the Sterling Library at Yale University which has major holdings of their records has refused to allow researchers further access to Russell Trust papers (the legal name for The Order).

We also argued in the first volume that the operations of The Order must be seen and explained in terms of the Hegelian dialectic process. Their operations cannot be explained in terms of any other philosophy; therefore The Order cannot be described as "right" or "left," secular or religious, Marxist or Capitalist. The Order, and its objectives, is all of these and none of these.

In Hegelian philosophy the conflict of political "right" and political "left," or thesis and antithesis in Hegelian terms, is essential to the forward movement of history and historical change itself. Conflict between thesis and antithesis brings about a synthesis, i.e., a new historical situation.

Our descriptive world history in the West and Marxist countries consists only of description and analysis within a political framework of "right" or "left." For example, historical work published in the West looks at communism and socialism either through the eyes of financial capitalism or Marxism. Historical work published in the Soviet Union looks at the West only through Marxist eyes. However, there is another frame for historical analysis that has never (so far as we can determine) been utilized, i.e., to use a framework of Hegelian logic, to determine if those elites who control the State use the dialectic process to **create** a predetermined historical synthesis.

Only tantalizing glimpses of any such creative process can be found in modern historical works. The most convincing glimpses are in the late Carroll Quigley's *Tragedy And Hope* which we shall quote below. Rarely some politicians on the periphery of elitist power have allowed brief insights into the public eye. For example, President Woodrow Wilson made the revealing statement: "Some of the biggest men in the U.S. in the fields of commerce and manufacturing know that there is a power so organized, so subtle, so complete, so pervasive that they had better not speak above their breath when they speak in condemnation of it." \*

state, whatever it be, participates in the divine essence. The State is not the work of human art, only Reason could produce it." (*Philosophy Of Right*)

For Hegel the individual is nothing, the individual has no rights, morality consists solely in following a leader. For the ambitious individual the rule is Senator Mansfield's maxim: "To get along you have to go along."

Compare this to the spirit and letter of the Constitution of the United States: "We the people" grant the state **some** powers and reserve all others to the people. Separation of church and state is built into the U.S. Constitution, a denial of Hegel's "the State is God on earth." Yet, compare this legal requirement to the actions of The Order in the United States, The Group in England, the Illuminati in Germany, and the Politburo in Russia. For these elitists the State is supreme and a self-appointed elite running the State acts indeed as God on earth.

### III. J.P. MORGAN USES THE DIALECTIC PROCESS

The concept of the Hegelian dialectic is obviously beyond the comprehension of modern textbook writers. No historical or political theory textbook that we know of discusses the possible use of the Hegelian dialectic in American politics. Yet its use has been recorded by Professor Carroll Quigley in *Tragedy And Hope*, a trade book based on documents of the Council on Foreign Relations. Quigley not only describes banker J.P. Morgan's use of the "right" and the "left" as competitive devices for political manipulation of society, but adds an eye-opening comment:

"Unfortunately we do not have space here for this great and untold story, but it must be remembered that what we do say is part of a much larger picture." (*Tragedy And Hope*, p. 945)

This much larger picture is partly revealed in this book. First let's briefly note how J.P. Morgan used the dialectic process as a means of political control for financial ends. The only college attended by Morgan was 2-3 years in the mid-1850s at University of Gottingen, Germany, which was a center of Hegelian activism. We have no record that Morgan joined any secret society, no more than the KONK-NEIPANTEN, one of the student corps. Yet German Hegelianism is apparent in J.P. Morgan's approach to political parties — Morgan used them **all**.

As Quigley comments:

"The associations between Wall Street and the Left, of which Mike Straight is a fair example, are really survivals of the associations between the Morgan Bank and the Left. To Morgan all political parties were simply organizations to be used, and the firm always was careful to keep a foot in all camps. Morgan himself, Dwight Morrow, and other

partners were allied with Republicans; Russell C. Leffingwell was allied with the Democrats; Grayson Murphy was allied with the extreme Right; and Thomas W. Lamont was allied with the Left. Like the Morgan interest in libraries, museums, and art, its inability to distinguish between loyalty to the United States and loyalty to England, its recognition of the need for social work among the poor, the multipartisan political views of the Morgan firm in domestic politics went back to the original founder of the firm, George Peabody (1795-1869). To this same seminal figure may be attributed the use of tax-exempt foundations for controlling these activities, as may be observed in many parts of America to this day, in the use of Peabody foundations to support Peabody libraries and museums. Unfortunately, we do not have space here for this great and untold story, but it must be remembered that what we do say is part of a much larger picture." (*Ibid*)

Quigley did not know of the link between the Morgan firm, other New York financial interests and The Order. As we have noted before, Quigley did publish a valuable expose of the British Establishment known as "The Group." And we know from personal correspondence that Quigley suspected more than he published, but identification of an American elite was not part of Quigley's work. The names Harriman, Bush, Acheson, Whitney — even Stimson — do not appear in *The Anglo American Establishment*.

We can therefore take the above paragraph from Quigley's *Tragedy And Hope* and insert identification of The Order. The paragraph then becomes more revealing. Although Morgan himself was not a member of The Order, some of his partners were, and after Morgan's death the firm became Morgan, Stanley & Co. The "Stanley" was Harold Stanley (The Order 1908). In Morgan's time the influence of The Order came through partner Henry P. Davison, whose son H.P. Davison, Jr. was initiated in 1920. The elder Henry P. Davison brought Thomas Lamont and Willard Straight into the Morgan firm. These partners were instrumental in building the left wing of Morgan's dialectic, including the Communist Party U.S.A. (with Julius Hammer, whose son is today Chairman of Occidental Petroleum).

Morgan partner Thomas Cochran was initiated in 1904. However, it was in the network of Morgan dominated and affiliated firms, rather than in the partnership itself, that one finds members of The Order. In firms like Guaranty Trust and Bankers Trust, somewhat removed from the J.P. Morgan financial center, although under Morgan control, we find concentrations of initiates (as we shall describe below).

This practice by The Order of supporting both "right" and "left" persists down to the present day. We find in 1984, for example, that Averell Harriman (The Order '13) is elder statesman of the Democratic Party while George Bush (The Order '49) is a Republican Vice Presi-

dent and leader of the misnamed "moderate" (actually extremist) wing of the Republican Party. In the center we have so-called "independent" John Anderson, who in fact receives heavy financial support from the elite.

#### IV. THE CREATION OF WAR AND REVOLUTION

This manipulation of "left" and "right" on the domestic front is duplicated in the international field where "left" and "right" political structures are artificially constructed and collapsed in the drive for a one-world synthesis.

College textbooks present war and revolution as more or less accidental results of conflicting forces. The decay of political negotiation into physical conflict comes about, according to these books, after valiant efforts to avoid war. Unfortunately, this is nonsense. War is always a deliberate creative act by individuals.

Western textbooks also have gigantic gaps. For example, after World War II the Tribunals set up to investigate Nazi war criminals were careful to censor any materials recording Western assistance to Hitler. By the same token, Western textbooks on Soviet economic development omit any description of the economic and financial aid given to the 1917 Revolution and subsequent economic development by Western firms and banks.

Revolution is always recorded as a spontaneous event by the politically or economically deprived against an autocratic state. Never in Western textbooks will you find the evidence that revolutions need finance and the source of the finance in many cases traces back to Wall Street.

Consequently it can be argued that our Western history is every bit as distorted, censored, and largely useless as that of Hitler's Germany or the Soviet Union or Communist China. No Western foundation will award grants to investigate such topics, few Western academics can "survive" by researching such theses and certainly no major publisher will easily accept manuscripts reflecting such arguments.

In fact, there is another largely unrecorded history and it tells a story quite different than our sanitized textbooks. It tells a story of the **deliberate** creation of war, the **knowing** finance of revolution to change governments, and the use of conflict to **create** a New World Order.

In the following Memorandum Number Two we will describe the operational vehicles used to create two revolutions and one world conflict. Then, in Memoranda Three and Four, we will explore thesis and antithesis in one major historical episode — the development and construction of the Soviet Union (thesis) and Hitler's Germany (antithesis).

In Memorandum Five we will explore the continuation of this dialectic conflict into the last few decades, specifically Angola and China today. We will show that the purpose of The Order is to create a new synthesis, a New World Order along Hegelian lines where the State is the Absolute and the individual can find freedom only in blind obedience to the State.

## Memorandum Number Two: Operational Vehicles For Conflict Creation

### I. A UNIVERSAL MIND SET

Our first task is to break an almost universally held mind set, i.e., that communists and elitist capitalists are bitter enemies. This Marxist axiom is a false statement and for a century has fooled academics and investigators alike.

To illustrate this mind set, let's look at a report on revolutionaries in the U.S. compiled by the respected Scotland Yard (London) in 1919. London police investigators were then tracking the Bolshevik Revolution and attempting to identify its Western supporters. When it came to men with long beards and even longer overcoats, most police departments had no problem — they **looked like** revolutionaries, therefore, they must **be** revolutionaries. But when it came to respectable black-suited bankers, Scotland Yard was unable to rise above its mind set and recognize that bankers might equally be revolutionaries. Witness this extract from a Scotland Yard Intelligence Report.<sup>1</sup>

"Martens is very much in the limelight. There appears to be no doubt about his connection with the Guarantee (sic) Trust Company. Although it is surprising that so large and influential an enterprise should have dealings with a Bolshevik concern."

Scotland Yard had picked up an accurate report that the Soviets were deeply involved with Guaranty Trust of New York, **but they couldn't believe it**, and dropped this line of investigation.

Even today the FBI has a similar mind set. For example, David Rockefeller has met regularly with a KGB agent in the United States — weekly lunch meetings is a close description. Yet the FBI presumably can't bring itself to investigate David Rockefeller as a potential Soviet agent, but if Joe Smith of Hoboken, N.J. was lunching weekly with the KGB, you can be sure the FBI would be on his tail. And, of course, our domestic U.S. Marxists find it absolutely inconceivable that a capitalist would support communism.

Organizations like Scotland Yard and the FBI, and almost all academics on whom investigators rely for their guidelines, have a highly important failing: they look at known verifiable historical facts with a mind set. They convince themselves that they have the explanation of a problem even before the problem presents itself.

The key to modern history is in these facts: **that elitists have close working relations with both Marxists and Nazis**. The only questions are who and why? The common reaction is to reject these facts.

<sup>1</sup>A copy is in U.S. State Department Decimal File, Microcopy 316, Roll 22, Frame 656.

On the other hand, national security alone demands that we face these unwelcome relations before any more damage is done to our way of life.

In this memorandum we will present the concept that world history, certainly since about 1917, reflects deliberately created conflict with the objective of bringing about a synthesis, a New World Order.

The operation actually began before 1917. In later volumes we will explore the Spanish-American War and the Anglo-Boer War of 1899. The first was created by The Order, i.e., the U.S. elite, and the second by "The Group," i.e., the British elite (with some U.S. assistance). We might aptly term these the First and Second Hegelian Wars, but this is another story. In this volume we are limited to the rise of Hitler in Germany and the rise of the Marxist state in the Soviet Union. The clash between these two powers or the political systems they represent was a major source of World War II.

After World War II the world stage was changed. After 1945 it became the Soviet Union on one side versus the United States on the other. The first dialectical clash led to the formation of the United Nations, an elementary step on the road to world government. The second dialectical clash led to the Trilateral Commission, i.e., regional groupings and more subtly to efforts for a merger of the United States and the Soviet Union.

In *Introduction To The Order* we established the existence of a secret society, The Order. We are now going to demonstrate how The Order created and developed two global arms needed for Hegelian conflict. Since 1917 the operational vehicles for this global battle have been:

- (a) Guaranty Trust Company of New York, the same firm cited in the 1919 Scotland Yard report, and
- (b) Brown Brothers, Harriman, private bankers of New York.

Before 1933 Brown Brothers, Harriman consisted of two firms: W.A. Harriman Company and Brown Brothers. Numerous members of The Order have been in both firms, but **one individual stands out above all others as the key to the operation of The Order: W. Averell Harriman** (The Order '13).